



Editor	
Marjorie Bowman, MD, MPA	L
Dayton, OH	
Deputy Editor	

Anne Victoria Neale, PhD, MPH Detroit, MI

Executive Editor
James C. Puffer, MD
Lexington, KY

Associate Editor Alfred O. Berg, MD Seattle, WA

Associate Editor James W. Mold, MD, MPH Oklahoma City, OK

Associate Editor Kendra Schwartz, MD, MSPH Detroit, MI

Editorial Board

William A. Alto, MD Seattle, WA Ian M. Bennett, MD, PhD Philadelphia, PA

John M. Boltri, MD Detroit, MI Richard D. Clover, MD

Louisville, KY Larry Culpepper, MD, MPH Boston, MA L. Miriam Dickinson, PhD, MS

Aurora, CO John W. Ely, MD, MSPH

John W. Ely, MD, MSPH Iowa City, IA Joshua J. Fenton, MD, MPH

Sacramento, CA Jeanne Ferrante, MD, MPH Somerset, NJ

Edgar Figueroa, MD, MPH New York, NY

Kenneth S. Fink, MD, MGA, MPH

Kapolei, HI Dwenda Gjerdingen, MD, MS St. Paul, MN

Adam Goldstein, MD, MPH Chapel Hill, NC Beverly Green, MD, MPH

Beverly Green, MD, MPH Seattle, WA Larry A. Green, MD Aurora, CO

Masahito Jimbo, MD, PhD, MPH Ann Arbor, MI Mark S. Johnson, MD, MPH

Mark S. Johnson, MD, MPH Washington DC

Lawrence Leung, MD, MA Kingston, ON

M. Norman Oliver, MD, MA Charlottesville, VA Donald Pathman, MD, MPH

Chapel Hill, NC Dean A. Seehusen, MD, MPH Fort Belvoir, VA Peter C. Smith, MD

Denver, CO Eric M. Wall, MD, MPH Seattle, WA

Special Communities of Solution Issue

VOLUME 26, NUMBER 3

MAY-JUNE 2013

CONTENTS

EDITORIAL OFFICE NEWS AND NOTES

Content Usage and the Most Frequently Read Articles by Issue in 2012

Phillip Lupo, 7r., Anne Victoria Neale, and Marjorie A. Bowman

COMMENTARIES

Communities of Solution: Partnerships for Population Health

Kim S. Griswold, Sarah E. Lesko, and John M. Westfall

232

Cold-Spotting: Linking Primary Care and Public Health to Create
Communities of Solution

239

John M. Westfall

Working Together in the Best Interest of Patients 241

7ean E. Johnson

POLICY BRIEF

Most Family Physicians Work Routinely With Nurse Practitioners,
Physician Assistants, or Certified Nurse Midwives

Lars E. Peterson, Robert L. Phillips, James C. Puffer, Andrew Bazemore, and
Stephen Petterson

ORIGINAL RESEARCH _____

Increasing Access to Care for Brazos Valley, Texas: A Rural Community of Solution 246

Whitney R. Garney, Kelly Drake, Monica L. Wendel, Kenneth McLeroy, Heather R. Clark, and Byron Ryder

Boot Camp Translation: A Method For Building a Community of Solution 254

Ned Norman, Chris Bennett, Shirley Cowart, Maret Felzien, Martha Flores, Rafael Flores, Connie Haynes, Mike Hernandez, Mary Petra Rodriquez, Norah Sanchez, Sergio Sanchez, Kathy Winkelman, Steve Winkelman, Linda Zittleman, and John M. Westfall





VOLUME 26, NUMBER 3

MAY-JUNE 2013

CONTENTS

Continued

The Military Health System: A Community of Solutions for Medical Education, Health Care Delivery, and Public Health Robert P. Lennon, Aaron Saguil, Dean A. Seehusen, Brian V. Reamy, and Mark B. Stephens
The OCHIN Community Information Network: Bringing Together Community Health Centers, Information Technology, and Data to Support a Patient-Centered Medical Village Jennifer E. DeVoe and Abigail Sears
A Primary Care–Public Health Partnership Addressing Homelessness, Serious Mental Illness, and Health Disparities

Lara Carson Weinstein, Marianna D. LaNoue, James D. Plumb, Hannah King,

SPECIAL COMMUNICATIONS _

Brianna Stein, and Sam Tsemberis

- Advanced Primary Care in San Antonio: Linking Practice and Community
 Strategies to Improve Health
 Robert L. Ferrer, Carolina Gonzalez Schlenker, Raquel Lozano Romero,
 Ramin Poursani, Oralia Bazaldua, DeWayne Davidson, Melissa Ann Gonzales,
 Janie DeHoyos, Martha Castilla, Betty A. Corona, James Tysinger,
- Ramin Poursani, Oraha Bazahua, Dewayne Davidson, Melissa Ann Gonzales, Janie DeHoyos, Martha Castilla, Betty A. Corona, James Tysinger, Bryan Alsip, Jonathan Trejo, and Carlos Roberto Jaén

 HeartBeat Connections: A Rural Community of Solution for
- Cardiovascular Health
 Gretchen A. Benson, Abbey Sidebottom, Jeffrey J. VanWormer, Jackie L. Boucher,
 Charles Stephens, and Joan Krikava
- Breaking Barriers to Care: A Community of Solution for Chronic Disease

 Management

 7im Sanders, Bill Solberg, and Michael Gauger
- Early Lessons and Challenges from the Healthy Mendocino Community of Solution

 Susan Baird Kanaan

JABFM (Journal of the American Board of Family Medicine) (ISSN 1557-2625) is published six times a year in January, March, May, July, September, and November by the American Board of Family Medicine, Inc., 1648 McGrathiana Parkway, Fifth Floor, Lexington, KY 40511 with printing services provided by Cadmus Communications, 8621 Robert Fulton Drive, Suite 100, Columbia, MD 21046. Annual subscription rates: Institutions: \$144 (domestic), \$180 (international); Individual: \$72 (domestic), \$108 (international); single issue: \$36 (domestic), \$46 (international). For more information please refer to the Information for Readers page. POSTMASTER: Send address changes to JABFM Subscriptions, Drohan Management Group, 12100 Sunset Hills Rd., Ste. 130, Reston, VA 20190-3221. © Copyright 2013 by the American Board of Family Medicine. All rights reserved. The Journal does not hold itself responsible for statements made by any contributor. Statements or opinions expressed in the Journal reflect the views of the author(s) and not the official policy of the American Board of Family Medicine.





VOLUME 26, NUMBER 3

MAY-JUNE 2013

CONTENTS

Continued

Community of Solution for the U.S. Health Care System: Lessons from the U.S. Educational System Jennifer E. DeVoe and Rachel Gold	323
ETHICS FEATURES	
Physician Payment Disclosure Under Healthcare Reform: Will the Sun Shine? Tim K. Mackey and Bryan A. Liang	327
Breaking Up is Hard to Do: Lessons Learned from a Pharma-Free Practice Transformation David Evans, Daniel M. Hartung, Denise Beasley, and Lyle J. Fagnan	332
CORRESPONDENCE	
Re: Home Visits and the Social Context John J. Frey, III	339
Response: Re: Home Visits and the Social Context Irene Hamrick	339
Response: Re: Home Visits and the Social Context Lars Peterson and Steven Landers	339
Re: The Impact of Prior Authorization Requirements on Primary Care Physicians' Offices: Report of Two Parallel Network Studies Katherine A. Schneider	340
Response: Re: The Impact of Prior Authorization Requirements on Primary Care Physicians' Offices: Report of Two Parallel Network Studies	340
Christopher P. Morley, David J. Badolato, John Hickner, and John W. Epi	ing
BOARD NEWS	
Dimensionality of the Maintenance of Certification for Family Physicians	342

Examination: Evidence of Construct Validity

Kenneth D. Royal and James C. Puffer





VOLUME 26, NUMBER 3

MAY-JUNE 2013

CONTENTS

Continued
Continued

ERRATA	
Correction to "Does the 'Office Nurse' Level of Training Matter in the Family Medicine Office?"	345
Correction to "Satisfaction of Family Physicians Working in Community Health Centers"	345